Finance and Infrastructure Committee

Agenda Item IV. A.

Committee on Weights (COW) IX Recommendation and Report



COW – Statutory Assignment

Hawaii Revised Statute (HRS 302A-1303.5) calls for the COW:

- To meet not less than once every odd-numbered year to review the Weighted Student Formula (WSF).
- Recommend changes to the WSF for adoption by the Board of Education (Board).
- Comply to the State's Sunshine Law (HRS, Chapter 92) for public notice.
 Seven days prior to each meeting, an agenda was:
 - o filed with the Lt. Governor's office and posted on the State's calendar,
 - o posted to the Department's website,
 - posted to the Board of Education's bulletin board on the fourth floor of the Queen Liliuokalani Building.



COW IX - Composition

Name	Position and School	Island
Suzanne Mulcahy (Chair)	Complex Area Superintendent – Kailua-Kalaheo	Oahu
Audra Chang	Registrar – Kailua High School	Oahu
Bill Taylor	Teacher – Aiea High School (Social Studies)	Oahu
Brandon Gallagher	Principal – Keonepoko Elementary School (resigned 6/24/15)	Hawaii
Bruce Naguwa	Principal – Kapolei Middle School	Oahu
Cary Miyashiro	Community Member – past and/or current member Kapolei High School,	Oahu
	Central Middle School, Waimalu Elementary School, Pauoa Elementary School,	
	Waikele Elementary School, McKinley Community School for Adults, Wilson	
	Elementary School, and Hokulani Elementary School Community Council	
Chad Okamoto	Principal – Puu Kukui Elementary School	Maui
Elton Kinoshita	Principal – Lanai High and Elementary School	Lanai
Fred Murphy	Principal – Mililani High School	Oahu
Gail Nakaahiki	Complex Area Business Manager – Kauai	Kauai
Glen Miyasato	Principal – Kula Kaiapuni O Anuenue (K-12/Hawaiian Immersion School	Oahu
Jan Iwase	Principal – Hale Kula Elementary School	Oahu
Mitchell Otani	Principal – Kalani High School	Oahu
Paul Daugherty	Teacher – Konawaena High School (Math)	Hawaii
Roxane Martinez	School Administrative Services Assistant – Waimalu Elementary School, Hawaii	Oahu
	School Office Services Association (HSOSA), President	
Sharlene Morimoto	School Administrative Services Assistant – Waimea Canyon Elementary School	Kauai



Committee on Weights IX - 2015 Meetings

Date	Time	Location	Agenda & Minutes		
3/6/15	9:00 am - 2:00 pm	Queen Liliuokalani Building 1390 Miller Street, Room 404 Honolulu, HI 96813	 3/6/15 agenda 3/6/15 minutes 		
6/9/15	Queen Liliuokalani Building 9:00 am - 3:00 pm 1390 Miller Street, Room 404 Honolulu, HI 96813		 6/9/15 agenda 6/9/15 minutes 		
6/24/15	9:00 am - 2:30 pm	Queen Liliuokalani Building 1390 Miller Street, Room 404 Honolulu, HI 96813	 6/24/15 agenda 6/24/15 minutes 		
7/13/15	Queen Liliuokalani Building 9:00 am - 3:00 pm 1390 Miller Street, Room 404 Honolulu, HI 96813		 7/13/15 agenda 7/13/15 minutes 		
7/22/15 9:00 am - 3:00 pm 1390 Miller Stre		Queen Liliuokalani Building 1390 Miller Street, Room 404 Honolulu, HI 96813	• <u>7/22/15 agenda</u>		



Principal Feedback:

Presented at all 15 Complex Area Principal Meetings, followed by dialogue focused on soliciting principal feedback for possible changes to the formula.

The presentations were designed to:

- 1. Review the:
 - a) role of the COW;
 - b) original Act 51 (Reinventing Education Act of 2004) objectives for the WSF;
 - c) current WSF allocation factors and weights;
 - d) criteria considered by previous COWs to evaluate and consider general fund programs for possible consolidations of funding into the WSF; and,
 - e) listing of all general fund programs and budget appropriations.
- 2. Solicit principal feedback and input regarding issues, concerns, or suggestions as what might be considered by the COW.

(see COW Report - Attachment C for full presentation and Attachment D for principals feedback)



COW - Work Groups:

The COW decided to establish four work groups to study the following programs:

- Athletics
- Food Service
- Student Transportation
- Utilities

Each work group was asked to:

- research their program,
- consider both the pros and cons of moving the program funds into the WSF, and
- make a recommendation to the full COW on whether or not to move the program funds into the WSF.



COW IX - Recommendations

The COW members took into consideration many factors in developing its recommendations, including:

- the feedback from all principals,
- testimony received,
- reports from the four work groups,
- input from program managers who came to present at the meetings, and
- their own independent observations and experiences.

The following specific recommendations were voted on and passed by the full COW and includes a brief explanation of the COW's rationale.



1. Athletics Programs

- Categorical allocations support equity of access to athletic programs.
- Do not move Athletics into the WSF.
- Keep Athletic Directors funded through the WSF

2. Base Funding/Rural School

- K-12 schools face challenges providing equity of access to classes particularly at the high school level that engage students and fulfill course requirements for graduation.
- Increase Base funding for all five K-12 combination schools by \$148,024.
- Off-set the increase to Base funding by reducing the WSF Reserve by \$750,000.



3. English Language Learner

- Many principals indicated the amount distributed via the WSF for the ELL population
 was typically not sufficient to fund enough salaried positions to provide sufficiently
 differentiated support.
- Keep ELL in WSF.
- Keep the tiered weights for the three levels of English proficiency.
- Ask CASes to closely review support for ELL students as detailed in the schools' Financial Plans.
- Ask the Department to form a working group to study the tiered WSF weighting factors for ELL students and provide information to the next COW.
- Ask the next COW to form a working group to study the ELL program.
- Request an increase in funding for the WSF to increase the amount distributed by ELL weighting factors by \$10 million.



4. Expended by Principals

- While the Committee supports the intent of giving decision making control to schools, the Committee does not support doing so if delivering or funding services centrally is more efficient, effective, or equitable.
- The Education budget cannot continue to be treated as a zero-sum game, whereby the primary solution to funding shortages at schools is the reallocation of centralized funding.
- Begin to address the issue of inadequacy of the Education budget by including in the Department's Supplemental Budget Request a 2% (\$16.5 million) increase in the FY16-17 appropriation.

5. Food Service

- There were differences of opinion on the Committee as to the role principals could and/or should play in terms of driving entrepreneurial food service initiatives.
- Do not move Food Services into the WSF.
- Ask the Department to consider establishing a working group or supporting an existing working group to work with the School Food Service program on entrepreneurial food service management planning.



6. Gifted and Talented

- The weight for G/T was previously added to the WSF based on the COW VI recommendation to "demonstrate a commitment to providing support for BOE Policy 2102, Gifted and Talented Policy."
- Leave the G/T weighting factor as is.
- Ask the Department to continue considering a method to identify G/T students in a manner that would not result in over or under identification.

7. School Based Behavioral Health

- There are varying levels of principal satisfaction with SBBH staff support.
- Do not move SBBH funds into the WSF.
- Encourage district offices to ensure SBBH staff communicates more clearly with schools on their workloads, schedules, and availability.



8. Student Transportation

- There exists: varying costs per student at each school due to varying cost to contract bus services, ridership numbers, and the % of student enrollment participating; economies of scale by clustering schools under a single contact; and equity of access to transportation services statewide.
- Do not move Student Transportation funds into the WSF.
- Continue to seek innovative means to manage the cost of transportation services including:
 - Evaluating the feasibility of hiring bus drivers and acquiring buses in lieu of contracting services.
 - Consider seeking county contribution for student transportation services.

9. Substitute Funding

- The total number of employee sick and personal leave days taken at a school in any year is unpredictable, making it difficult to plan and reserve funds to meet this expense.
- Principals lack significant management controls to impact the number and frequency of employees taking sick or personal leave when they do so in a manner consistent with their collective bargaining unit contracts.
- Continue to fund substitutes centrally and not out of the WSF.
- Continue to use federal Impact Aid funds for this expense.



10. Title I of the Elementary and Secondary Education Act (ESEA)

- Title I of the Elementary and Secondary Education Act (ESEA) is a federal program that comes with specific federal rules and regulations.
- Title I guidelines require comparability in the allocation of State and local funds, meaning that Title I schools must have equal access to State and local funds for basic support of operations.
- No vote was taken to change the formula based on Title I or non-Title I allocations.

11. Utilities

- The biennium budget bill contained a proviso asking the Committee to recommend a
 formula to equitably allocate funds for the payment of electricity costs to each public
 school in a manner that considers the use of the facilities for after school and
 community activities.
- Regretfully the Committee was unable to develop a formula to equitably allocate electricity funds, due to the numerous variables involved in determining the actual cost of electricity.
- Do not move Utilities funds into the WSF.
- Continue to encourage schools to use Utilities wisely.



CURRENT FY2015-16 FORMULA

		NSF <u>TENTA</u>					
	based on FY2015-16 Preliminary Appropriation and Projected Enrollment						
	for calculatio	n of tentative	allocations	for Financial	Plans		
_							
		Total		Weighted			
		PROJECTED	Weighting	PROJECTED			TOTAL
		Enrollment 1	Factor		\$ per Student	_	LLOCATION
1	Pre-K	1,579	1.000	1,579.00	\$3,825.47	\$	6,040,422
2	K - 2	41,227	1.000	41,227.00	\$3,825.47	\$	157,712,771
3	Other Elem	49,372	1.000	49,372.00	\$3,825.47	\$	188,871,248
4	Middle	32,461	1.000	32,461.00	\$3,825.47	\$	124,178,676
5	High	48,553	1.000	48,553.00	\$3,825.47	\$	185,738,185
6	Subtotal	173,192		173,192.00		\$	662,541,301
	Total Enrollment includes General Educa	ition, Special Ed	lucation and P	re-K students,	at a rate of 1.00	per	student.
	Student Characteristics						
7	Grade Level Adjustment						
8	Middle	32,461	0.039	1,272.82	\$150.00	\$	4,869,150
9	K-2 Class Size	41,227	0.150	6,184.05	\$573.82	\$	23,656,916
10	English Language Learners (Aggregate)	20,638				\$	13,881,053
			0.176	3,628.58	\$672.60		
11	Fully English Proficient (FEP)	6,788	0.061	414.61	\$233.67	\$	1,586,096
12	Limited English Proficiency (LEP)	10,161	0.183	1,861.92	\$701.00	s	7,122,740
13	Non-English Proficient (NEP)	3,689	0.366	1,352.05	\$1,401.99	s	5,172,217
14	Economically Disadvantaged	91,102	0.100	9,110.20	\$382.55	s	34,850,823
15	Gifted & Talented	5,125	0.265	1,358.19	\$1,013.75	S	5,195,734
16	Transiency	6,879	0.050	343.97	\$191.27	S	1,315,851
17	Subtotal			21,897.82		\$	83,769,527
	School Characteristics						
18	Neighbor Island	53,695	0.004	214.78	\$15.30	\$	821,635
19	Subtotal			214.78		\$	821,635
		173,192		195,304.60		\$	747,132,463
							, , , , , , ,
	Non-Weighted School Characteristics						
	Base Funding - per school based on school	l type				\$	79,757,072
20	Elem			\$259	,524	\$	43,340,508
21	Elem - Multi-Track			\$339	,524	\$	339,524
22	Middle				3,524	\$	14,634,864
23	Middle - Multi-Track			\$486	3,524	\$	973,048
24	High			\$413	3,524	\$	13,646,292
25	Combination Schools						
26	K-12			\$525	5,024	\$	2,625,120
27	K-8				2,524	s	1,850,096
28	6-12			\$469	,524	\$	2,347,620
29	Subtotal					\$	79,757,072
							-,,
30	TOTAL WSF FUNDS AVAILABLE FOR T	ENTATIVE EN	ROLLMENTA	LLOCATION		Ś	826,889,535
3 DISCLAIMER: Projected allocations are tentative and are subject to change based on the Department's					ent's		
-	final appropriation for Weighted Student Formula and statewide enrollment figures.						
_	Final allocations will be determined bas				+ 2015		
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Committee on Weights Recommendation for changes to Weighted Student Formula

_	Details of WSF <u>TENTATIVE</u> Allocation Calculation						
_	based on FY2015-16 Preliminary Appropriation and Projected Enrollment						
_	for calculation of tentative allocations for Financial Plans						
_	** INCREASE BASE FUNDING FOR K12 COMBO @ ELEM + HI LEVELS **						
4							
4		Total					
		<u>Total</u>		Weighted			
		PROJECTED	Weighting	PROJECTED			TOTAL
		Enrollment 1	Factor	Enrollment	\$ per Student	_	LLOCATION
1	Pre-K	1,579	1.000	1,579.00	\$3,825.52	\$	6,040,504
2	K - 2	41,227	1.000	41,227.00	\$3,825.52	\$	157,714,910
3	Other Elem	49,372	1.000	49,372.00	\$3,825.52	\$	188,873,810
4	Middle	32,461	1.000	32,461.00	\$3,825.52	\$	124,180,360
5	High	48,553	1.000	48,553.00	\$3,825.52	\$	185,740,705
6	Subtotal	173,192		173,192.00		\$	662,550,288
	Total Enrollment includes General Educat	ion, Special Edu	cation and Pre	-K Special Edu	cation, at a rate	of 1.	00.
\exists							
\dashv	Student Characteristics						
7	Grade Level Adjustment						
8	Middle	32,461	0.039	1,272.81	\$150.00	\$	4,869,150
9	K-2 Class Size	41,227	0.150	6,184.05	\$573.83	s	23,657,237
10	English Language Learners (Aggregate)	20,638				S	13,881,053
			0.176	3,628,54	\$672.60		
11	Fully English Proficient (FEP)	6,788	0.061	414.61	\$233.67	S	1,586,096
12	Limited English Proficiency (LEP)	10.161	0.183	1,861,90	\$701.00		7,122,740
13	Non-English Proficient (NEP)	3,689	0.366	1,352.03	\$1,401.99		5.172.217
14	Economically Disadvantaged	91,102	0.100	9,110.20	\$382.55		34,851,298
15	Gifted & Talented	5,125	0.265	1,358.19	\$1,013.76	_	5,195,804
16	Transiency	6,879	0.050	343.97	\$1,013.70	_	1,315,868
17		0,078	0.050	21,897.76	\$191.20		83,770,408
"	Subtotal		1	21,037.70	ı	, •	03,770,400
\dashv	School Characteristics					_	
40		53,695	0.004	214.70	\$15.30		821.646
18 19	•	03,090	0.004	214.78	\$10.30		
19	Subtotal		1	214.78		\$	821,646
_						١.	
_		173,192	1	195,304.54		\$	747,142,343
_							
_	Non-Weighted School Characteristics					_	
_	Base Funding - per school based on school	type	(no. of schools)			\$	80,497,192
20	Elem		167		0,524	S	43,340,508
21	Elem - Multi-Track		1	4	0,524	\$	339,524
22	Middle		36		3,524	\$	14,634,864
23	Middle - Multi-Track		2		3,524	\$	973,048
24	High		33	\$413	3,524	s	13,646,292
25	Combination Schools						
26	K-12		5	\$673	3,048	\$	3,365,240
27	K-8		4	\$462	2,524	S	1,850,096
28	6-12		5	\$469	9,524	\$	2,347,620
29	Subtotal		253			\$	80,497,192
\neg							
30	TOTAL WSF FUNDS AVAILABLE FOR TE	NTATIVE ENR	OLLMENT ALI	OCATION		\$	827,639,535
	DISCLAIMER: Projected allocations are				the Department	'o	,,-30
	final appropriation for Weighted Student				are Department	_	
\neg							



Committee On Weights IX Recommendation for requesting additional funds for WSF

	Details of WSF <u>TENTATIVE</u> Allocation Calculation						
	based on FY2015-16 Preliminary Appropriation and Projected Enrollment						
	for calculation of tentative allocations for Financial Plans						
	** INCREASE FUNDING FOR ELL (\$10M) and WSF (approx \$16.5M) **						
		Total		Weighted			
		PROJECTED	Weighting	PROJECTED			TOTAL
		Enrollment 1	Factor	<u>Enrollment</u>	\$ per Student	A	LLOCATION
3	Regular Education						
1	Pre-K	1,579	1.000	1,579.00	\$3,909.27	\$	6,172,744
2	K-2	41,227	1.000	41,227.00	\$3,909.27	\$	161,167,644
3	Other Elem	49,372	1.000	49,372.00		\$	193,008,682
4	Middle	32,461	1.000	32,461.00		\$	126,898,947
5	High	48,553	1.000	48,553.00	\$3,909.27	\$	189,806,987
6	Subtotal	173,192		173,192.00		\$	677,055,004
Ш	Total Enrollment includes General Educa	tion, Special Ed	ucation and Pr	e-K Special Educ	ation students,	at a	rate of 1.00.
Н	Standard Share desirely						
7	Student Characteristics						
8	Grade Level Adjustment Middle	32.461	0.039	4 272 02	6452.20		4.075.044
9	K-2 Class Size	41.227	0.059	1,272.82 6,184.05	\$153.29 \$586.39		4,975,814 24,175,147
10	English Language Learners (Aggregate)	20,638	0.150	0,104.05	\$500.39	S	24,175,147
10	English Language Learners (Aggregate)	20,030	0.302	6.242.64	\$1.182.49	-	24,404,134
11	Fully English Proficient (FEP)	6,788	0.105	713.31	\$410.81	•	2,788,505
12	Limited English Proficiency (LEP)	10,161	0.315	3,203.27	\$1,232.42		12,522,446
13	Non-English Proficient (NEP)	3,689	0.631	2,326.07	\$2,464.83		9,093,243
14		91,102	0.100	9,110.20	\$390.93		35,614,269
15	Gifted & Talented	5,125	0.265	1,358.19	\$1,035.96		5,309,552
16	Transiency	6,879	0.050	343.97	\$195.46		1,344,676
17	Subtotal	5,515		24,511.88	*******	\$	95,823,652
							,,
П	School Characteristics						
18	Neighbor Island	53,695	0.004	214.78	\$15.64	\$	839,634
19	Subtotal			214.78		\$	839,634
		173,192		197,918.66		\$	773,718,290
	Non-Weighted School Characteristics						
	Base Funding - per school based on school	l type	(no. of schools)			\$	79,757,072
20	Elem		167	\$259,		\$	43,340,508
21	Elem - Multi-Track		1	\$339,		\$	339,524
22	Middle		36	\$406,		\$	14,634,864
23	Middle - Multi-Track		2	\$486,		\$	973,048
24	High		33	\$413,	524	\$	13,646,292
25	Combination Schools		_	8505	004		0.005.400
26	K-12		5	\$525,		\$	2,625,120
27	K-8		- 4 - 5	\$462,		\$	1,850,096
28	6-12 Subtotal		253	\$469,	524	\$	2,347,620
29	Subtotal		253			3	79,757,072
30	TOTAL WSE FLINDS AVAILABLE FOR T	ENTATIVE END	OLIMENT AL	LOCATION		\$	853,475,362
30	TOTAL WSF FUNDS AVAILABLE FOR TENTATIVE ENROLLMENT ALLOCATION \$ 853,475,362 3 DISCLAIMER: Projected allocations are tentative and are subject to change based on the Department's						
\vdash	final appropriation for Weighted Student Formula and statewide enrollment figures.						
\vdash	Final allocations will be determined base				015		
Н	, and divoduoris will be determined basis	ou on omeidi En	nominorit Court	, tanton nagast 2	v 10.		
\vdash	ADDITIONAL FUNDS ADDED TO WSF \$ 26.585.827						
ш	ADDITIONAL FUNDS ADDED TO WSF					ð.	26,585,827



Next Steps

Approximate Date	Action
August 18, 2015	COW IX Recommendation to BOE/FIC
Late Sept-Early October 2016	SY16-17 Enrollment Projection
Mid-October 2016	SY16-17 Financial Plan templates in eHR to open



Questions?

